



*Key areas: Global Health | Immunization | Primary Health Care | Public-private partnerships*

Recognized leader in forging partnerships, development, and delivering results. Repeatedly awarded for excellence and innovation throughout a career of more than 20 years leading teams with developing countries and international partners to help individuals improve their lives and countries to strengthen systems and avert disease. Expertise includes public-private partnerships, education and capacity development, research and development for new interventions, infectious diseases, immunization, supply chain, and primary health care in the developing world.

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## Professional Experience

**Bridges to Development, Geneva, Switzerland** (2018 – present)

**Founder and Managing Partner, Switzerland**

Bridges is a non-profit, founded in 2018 and based in Europe and the US to improve education and health, especially for girls and women, as critical bridges to sustainable development. Bridges guides and facilitates projects and investments in innovative partnerships and technologies supporting education and health in low and middle-income countries.

**Gavi, The Vaccine Alliance, Geneva, Switzerland** (2012 – 2018)

**Director, Health Systems & Immunization Strengthening, Country Programmes (2014 – 2018)**

Responsible for Gavi's financial support to health system strengthening of approximately \$225 million per year. Shared lessons and catalyzed primary health care innovations across countries and partners, including around urban slums, supply chains, and capacity-building and training of country health workforce. Managed a unit of 15 staff including private sector secondees from a Fortune 100 company.

- Oversaw portfolio of grants to 60 countries, contributing to highest ever disbursements, utilization, and achievement of outcomes; 70% of grant targets close to or fully achieved; portfolio of 18 conflict or fragile countries maintained vaccine coverage from 2014-16, and a portfolio of 50 non-fragile countries achieved 86% coverage of routine infant vaccines
- Led innovations to Gavi's grant-making model from global policy to country-levels to increase the effectiveness of integrated support to countries
- Secured additional \$30 million for investments in the three Ebola-affected countries; Received "Special Thanks and Recognition (STAR)" award from GAVI's CEO
- Implemented innovative mechanism to improve reliability, mitigate risks, and decrease operating costs for improved sustainability of supply chains; secured commitment of over \$250 million

**Special Advisor for Immunization, Country Programmes (2013 – 2014; 2018)**

Advised and oversaw implementation of strategies for diverse organizations to collaborate and strengthen immunization as part of wider primary health care services in Gavi-eligible countries:

- Led development of Gavi's 2016-2020 strategy in relation to improving coverage and equity and health systems strengthening, approved by Board in June 2014; Recognized with STAR Award by GAVI CEO
- Oversaw strategies for fragile or emergency countries, and those implementing mass campaigns
- Led negotiations for Gavi with Global Polio Eradication Initiative, leading to agreement on Gavi's role in polio eradication, including \$430M of polio funds flowing through Gavi and alignment around a single, streamlined management and donor reporting structure; Recognized with STAR Award by GAVI CEO

**Senior Specialist, Policy (2012)**

Led development and early implementation of innovative support to countries:

- Promoted after approximately 1.5 months to line management authority for Gavi support and activities related to HPV vaccine demonstration programmes, and measles and rubella vaccines
- Secured new Gavi funding commitment of \$160 million for measles vaccination

- Led Gavi's Vaccine Investment Strategy
- Led innovations in vaccine procurement options for countries using Gavi resources

### **Program for Appropriate Technology in Health (PATH), France (2001 – 2010)**

#### **Director, Policy & Access Unit, Malaria Vaccine Initiative (MVI), (2007-2010)**

Managed MVI's collaborations with African governments, public health and bilateral partners, and WHO, UNICEF, Gavi, and The Global Fund; co-lead on grants for \$300 million, and:

- Ensured malaria vaccines in research and development aligned to the needs and health systems of developing countries, co-manage collaboration with large pharmaceutical organization on \$180 million project leading to the first malaria vaccine recommended by WHO, and collaborated regularly with projects in health system strengthening, reproductive health, and logistics.
- Initiated and led collaborations with more than 10 international product-development partnerships, as well as private pharmaceutical companies

#### **Senior Program Officer, Policy & Access Unit, Malaria Vaccine Initiative, (2005- 2007)**

Established unit and strategy. Managed operational research with African countries on eventual decisions for use of malaria vaccines, co-authored grants of over \$100 million, and:

- Managed impact and cost-effectiveness modelling
- Contributed to establishing a multi-billion dollar advance market commitment for vaccines
- Co-created and rotating chair of collaboration with large pharmaceutical company

#### **Senior Program Officer, Children's Vaccine Program (2001-2005)**

Supported scale-up of Gavi, and managed and supported programs in SE Asia (e.g. Cambodia, India, Indonesia), Africa and Eastern Europe on health system and immunization strengthening, adoption of new vaccines, financial sustainability and procurement, and:

- Contributed to establishment of the International Financing Facility for immunization which has disbursed approximately \$2.5B for immunisation and secured donor commitments of \$6.5B
- Developed distance learning modules relating to new vaccine decision-making, financing and economics, and supply and procurement

### **PATH, Seattle, Washington, USA**

**(1999 – 2001)**

#### **Program Officer, Children's' Vaccine Program**

Provided critical analytic, forecasting, and strategic input to the establishment of Gavi, directly informing strategic and investment decisions, and:

- Provided technical assistance to health programs (Asia, Africa, Eastern Europe).
- Managed a burden of disease study with Thai government including over 100,000 children under surveillance, leading to national policy-making on use of Hib vaccine.

#### **Other roles:**

**Registered Nurse, Washington State Reformatory, Department of Corrections, Monroe, WA (1994 – 1997);**

**Consultancies including: WHO; Bill & Melinda Gates Foundation; and London School of Hygiene and Tropical Medicine**

### **Education & Honors**

**PhD, Epidemiology Magna Cum Laude, Swiss Tropical and Public Health Institute/University of Basel, 2011; Thesis title: "Planning for new health interventions for developing countries"**

**MSc, Control of Infectious Diseases, London School of Hygiene and Tropical Medicine, UK, 1998**

**BSc, Nursing, Summa Cum Laude, University of Washington, Seattle, 1994**

**Honors:** Only three-time recipient of CEO Special Thanks and Recognition (**CEO STAR**) Award from Gavi (2012-18), **Fulbright Grant (1997-1998); Outstanding Service, Outstanding Humanitarian and Dean's Club Special Scholar Awards (1993-94)**